





## Q3 2015 Earnings Presentation November 18, 2015



## **Executive Summary**

			1	2013-2014	1		YoY	1		YoY
	2013	2014	2014PF	YoY Change	Q3 2014PF	Q3 2015	Change	9M 2014PF	9M 2015	Change
Passengers ('000 PAX)	931	1,609	3,763	72.8%	1,271	1,299	2.2%	2,437	2,626	7.8%
Cargo ('000 tons)	4,854	5,158	5,158	6.3%	1,217	1,042	-14.4%	3,958	3,539	-10.6%
Throughput ('000 TEU)	217	228	228	5.1%	58	57	-1.3%	179	166	-7.4%
Revenue (US\$ mn)	75	91	111	20.1%	32.9	34.5	4.8%	82.3	81.6	-0.9%
Cruise Revenue (US\$ mn) <sup>2</sup>	21	27	47	28.6%	17.7	20.1	13.3%	34.3	37.1	8.1%
Commercial Revenue (US\$ mn	54	64	64	18.5%	15.2	14.5	-5.1%	48.0	44.5	-7.3%
Segmental EBITDA (US\$ mn) <sup>3</sup>	53.0	62.0	73.0	17.0%	22.8	24.3	6.8%	50.9	54.8	7.7%
Segmental EBITDA Margin	70%	68%	66%	-2pp	69%	70%	+1 <i>p</i> p	62%	67%	+5pp
Cruise EBITDA (US\$ mn)	16	20	32	25.0%	13.7	14.5	6.0%	22.1	26.0	17.6%
Cruise Margin	73%	75%	67%	+2pp	77%	72%	-5pp	64%	70%	+6pp
Commercial EBITDA (US\$ mn)	38	42	42	10.5%	9.0	9.8	8.0%	28.8	28.8	0.0%
Commercial Margin	70%	65%	65%	<i>-5pp</i>	59%	68%	+9pp	60%	65%	+5pp
Consolidated EBITDA (US\$ mn)	50	59	70	18.0%	25.0	24.0	-4.2%	48.1	52.3	8.7%
Consolidated EBITDA Margin	67%	65%	<mark>63</mark> %	-2рр	76%	69%	-7рр	58%	<b>64%</b>	+600

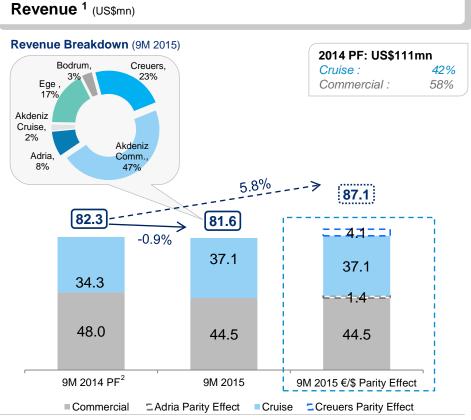
<sup>1</sup> Proforma for full year 2014, Q3 2014 and 9M 2014 effect of Creuers acquisition <sup>2</sup> Revenue allocated to cruise segment includes sum of revenues of cruise ports excluding Singapore and Lisbon, as well as cruise portion of revenue from Port Akdeniz, which while mainly a commercial port also has minor cruise operations

<sup>3</sup> EBITDA figures indicate only operational companies; excludes GPH solo expenses

# 9M 2015 Operational and Financial Highlights

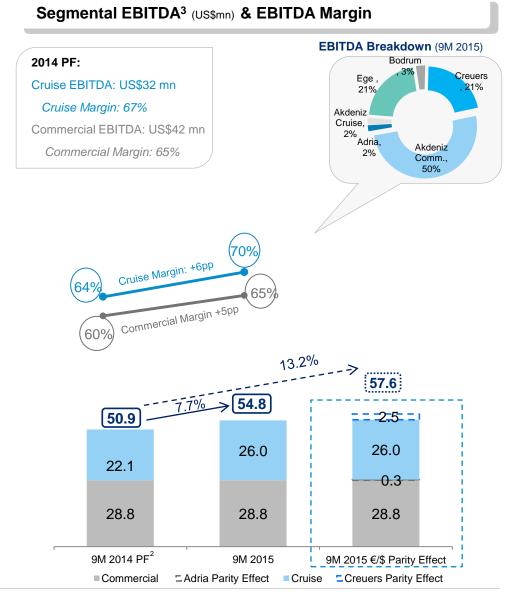
- GPH continued to grow in number of cruise calls and passengers in the high Q3 season. Although the high cruise season is mostly completed; October, being one of the peak months, is expected to contribute to the significant growth of cruise operations in Q4 2015. GPH registered an 8% YoY expansion in its cruise passenger base in 9M 2015 on the back of Creuers, Bodrum, Ege Ports, and Lisbon cruise ports along with tariff increases; while also registering margin increases in 9M 2015 YoY in all of the cruise ports in the portfolio
- 18% YoY decrease in Eur/US\$ parity in 9M 2015 continued to put a cap on revenue growth in US\$ terms due to the Euro based ports in GPH's portfolio (Creuers and Adria); yet, when adjusted for the parity effect:
  - Total revenues indicate a c.6% increase, while cruise revenues indicate a c.20% increase in constant currencies in 9M 2015 YoY (approximately US\$1.4mn for Port of Adria, and US\$4.1mn for Creuers)
  - Total segmental EBITDA reveals a c.13% growth; while EBITDA from cruise ports' operations imply a solid c.29% growth in constant currencies in 9M 2015 YoY (c.US\$0.3mn for Port of Adria, and c.US\$2.5mn for Creuers)
- 23% depreciation of TL in 9M 2015 compared to 9M 2014 translated into c.4% increase in EBITDA, as approximately 70% of costs are in TL in Turkish port operations
- On the commercial front, TEU throughput of Port Akdeniz, which had been declining consecutively for the last five quarters due to the stress on marble exports to China, registered an encouraging 0.5% increase in Q3 2015 YoY; expectantly, revealing an initial sign of the awaited recovery in TEU volumes
- Increase in per TEU & per ton revenue continued to largely compensate for the sluggish volume at Port Akdeniz. The decline in TEU throughput between Q2 2014 Q3 2015 was driven by the recession in Chinese construction sector and accumulated marble stocks in China; yet, Port Akdeniz has been more resilient to the stress in China compared to Turkey
  - Turkey's marble exports to China decreased by 27% in Jan-Jul 2015 YoY (latest available data), while Port Akdeniz's marble exports to China declined with a slower pace at 16% in the same period YoY (Source: Turkish Statistical Institute)
- Port of Adria Bar registered 10% revenue, and 44% EBITDA growth in Euro terms YoY in 9M 15, on the back of an aggressive 22% volume growth in cargo, and sound cost control measures
- Net Debt / EBITDA declined to 3.8x as of 30.09.2015 from 3.9x at 2014 YE; while bond leverage covenant stood at 4.3x as of 30.09.2015, comfortably below the 5.0x threshold

## Revenue and EBITDA: Solid Revenue and EBITDA generation ...



The slight 0.9% decline in revenues is mainly attributable to the 18% decrease in Eur/\$ parity in 9M 2015 YoY, considering that 31% of revenues are Euro based as of 9M 2015

- In line with the increase in cruise passengers and tariffs, cruise revenues registered 8% growth in 9M 2015 YoY in US\$ terms. Yet, when adjusted for €/\$ parity effect, cruise revenues indicate a solid c.20% growth in 9M 2015 compared to 9M 2014; likewise, cruise EBITDA reveals a strong 29% growth when adjusted for €/\$ parity effect
- 23% depreciation in TL in 9M 2015 compared to 9M 2014, contributed considerably to the increase in segmental EBITDA in 9M 2015, as approximately 70% of costs are in TL in Turkish port operations

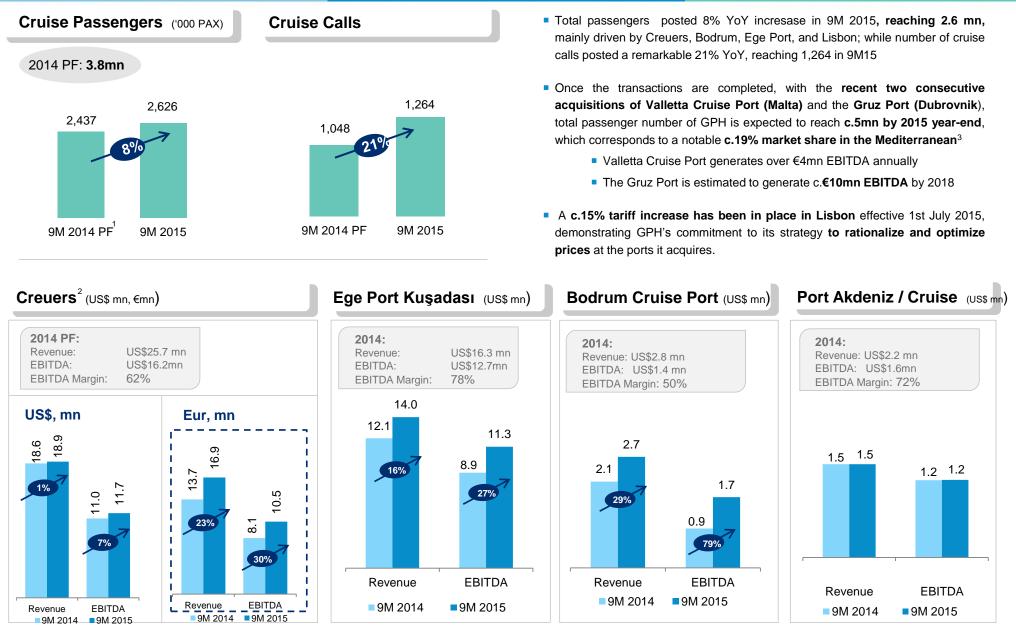


Revenue allocated to cruise segment includes sum of revenues of cruise ports excluding Singapore and Lisbon, as well as cruise portion of revenue from Port Akdeniz, which while mainly a commercial port also has minor cruise operations.

Unaudited pro forma for 9M 2014 effect of Creuers acquisition. Pro Forma financials are based on GPH audited financial statements and Creuers unaudited financial statements for 2014, and unaudited financials for both GPH and Creuers for 9M 2014.

EBITDA figures indicate only operational companies; excludes GPH solo expenses. 3.

### Cruise Ports Operations: 'Pleasing operational and financial performance...'



1. Unaudited pro forma for 9M 2014 effect of Creuers acquisition. Pro Forma financials are based on GPH audited financial statements consolidated with Creuers audited financial statements for 9M 2014.

2. Creuers figures includes Barcelona and Malaga

3. Source: Medcruise Statistics, GPH

### Commercial Ports Operations: 'TEU growth in positive territory in Q315 at Port Akdeniz ...'

Port Akdeniz TEU Volume Mix

### Port Akdeniz Quarterly Throughput (TEU) Growth Rates (%, YoY)

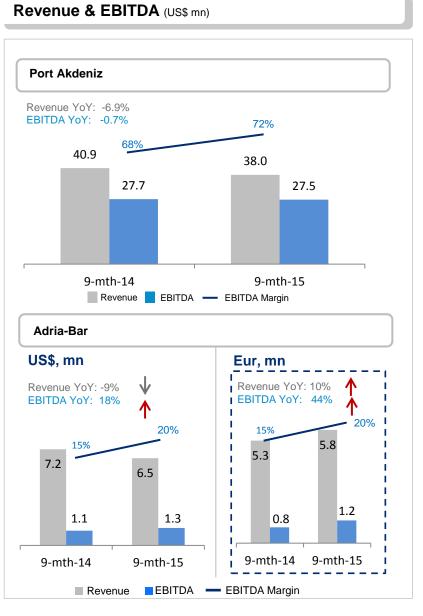


#### Port Akdeniz:

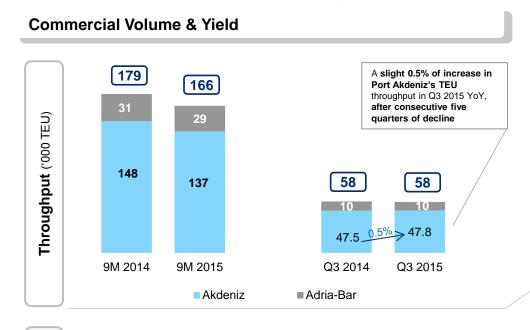
- Turkey's block marble exports to China has deteriorated considerably since 2014, mainly due to economic and politic stress in China, recession in China's construction sector, and consequently, accumulated marble stocks in China
  - Turkey's marble exports to China decreased by 27% in Jan-Jul 2015 period YoY (latest available data), while Port Akdeniz's marble exports to China declined with a slower pace at 16% in in the same periodYoY, yet leading to 8% YoY decline in TEU throughput at Port Akdeniz in 9M 2015 (Source: Turkish Statistical Institute)
  - TEU throughput, which had been declining consecutively for the last five quarters due to the stress on marble exports to China, registered an encouraging 0.5% increase in Q3 2015 YoY
    - Expectantly, revealing an initial sign of the awaited recovery in TEU volumes
- Diversification strategy to further reduce dependency on marble and China
  - Increased imports mainly for PVC and furniture (Antalya is the sole seaport for custom clearance for furniture since November 2014); Port Akdeniz's imports posted 28% increase YoY increase in 9M 2015
- Container yield increased by 6% in 9M 2015 YoY, reaching US\$186

### Port of Bar:

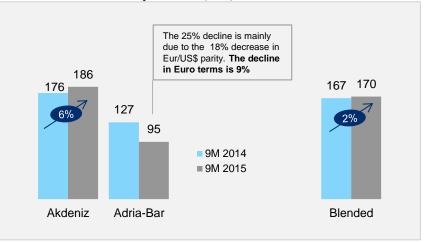
Container yields came out at US\$95 in 1H 2015, 49% lower compared to those of Port Akdeniz, bringing the weighted average yield to US\$170/TEU. The 25% YoY decline in container yield in US\$ terms in 9M 2015 is mainly attributable to the 18% decrease in Eur/US\$ parity in the same period; the decline in Euro terms is 9%



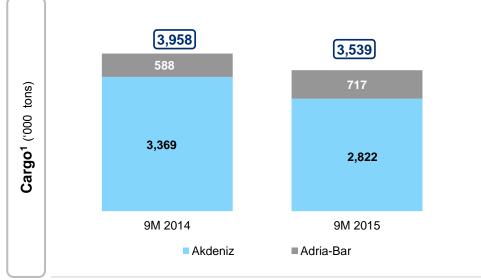
Commercial Ports Operations: Increase in per TEU & per ton revenue continued to largely compensate for the volume decline...

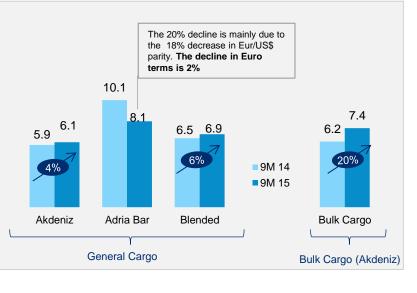


### Container Revenue per TEU (US\$)



### General and Bulk Cargo Revenue per Ton (US\$)





1. Metric tons. Includes contribution from container handling, converted from TEU to tons at a ratio of 1:14.38

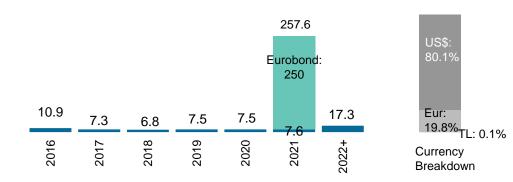
2. Bulk Cargo figures belong to Port Akdeniz; Adria Bar does not have bulk cargo operations

# **Debt Profile**

# 3.8x 3.9x 3.8x 4.9x 4.8x 4.4x 277 281 254 277 254 1 30.09.2014 PF<sup>2</sup> 2014 30.09.2015 Net Debt / EBITDA Gross Debt / EBITDA

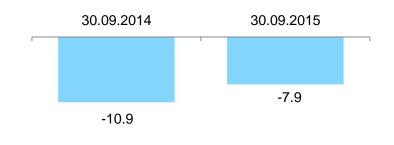
**Debt Service** (US\$ mn)

As of 30.09.2015



- Despite US\$23mn dividend distribution made in cash to major shareholder GIH and minority shareholders in Ege Port and Barcelona in March 2015, Net Debt / EBITDA stood at 3.8x at 30.09.2015, still below 2014YE level of 3.9x
- Gross Debt / EBITDA declined to 4.4x at 30.09.2015 from 4.8x at 31.12.2014; while Bond Leverage Covenant<sup>1</sup> stood at 4.3x as of 30.09.2015, comfortably below the 5.0x threshold
- The increase in net debt at 30.09.2015 is mainly due to the interest accruals of the US\$250mn eurobond
- Gross Debt / LTM EBITDA declined to 4.4x as of 30.09.2015, from 4.8x at 2014 YE
- 80.8% of financial debt is in US\$ terms, while 19.1% is in Eur, and a mere 0.1% in TL
- 18% of the debt has a floating interest rate, while 82% has a fixed rate

Capex (US\$ mn)



Leverage covenant of the GPH Eurobond is calculated excluding EBITDA and gross debt from Malaga, which is an Unrestricted Subsidiary. Bond leverage covenant is 4.3x as of 30.09.2015.
 Pro-forma for Creuers acquisition and its finacing, and pro-forma for Eurobond

## **Historical Financials**

US\$m	2012	2013	2014	Q1 2014	Q2 2014	Q3 2014	Q1 2015	Q2 2015	Q3 2015	9mth14	9mth15
Consolidated statement of comprehensive income data											
Revenue	68.3	75.5	90.6	16.4	23.0	24.3	17.3	29.8	34.5	63.7	81.6
Operating Expenses	(40.0)	(41.3)	(56.3)	(12.2)	(12.7)	(13.2)	(16.3)	(17.2)	(17.3)	(38.1)	(50.8)
Depreciation and Amortization	23.4	23.6	28.1	6.6	6.8	7.1	9.8	9.3	9.5	20.4	28.6
Other Operating Income	0.1	27.9	6.6	0.2	0.1	6.3	0.7	0.4	(0.4)	6.6	0.6
Other Operating Expense	(7.0)	(8.0)	(17.5)	(4.5)	(3.0)	(4.5)	(3.8)	(6.1)	(3.9)	(12.0)	(13.8)
Operating profit	21.4	54.1	23.5	(0.2)	7.4	13.0	(2.1)	6.8	12.8	20.2	17.6
Finance Income	12.6	13.1	37.5	10.9	9.9	(12.9)	8.1	(0.7)	7.6	7.9	15.0
Finance Expenses	(13.0)	(21.0)	(54.3)	(11.3)	(14.3)	10.9	(8.4)	(8.8)	(7.7)	(14.8)	(24.9)
Profit before income tax	20.9	46.9	26.0	0.1	3.3	30.1	(2.1)	(2.6)	12.6	33.5	7.9
Income tax expense	(2.0)	(2.6)	(2.0)	(0.8)	(0.6)	(1.7)	0.4	4.6	(2.3)	(3.1)	2.7
Profit for the year	18.9	44.3	24.0	(0.7)	2.7	28.5	(1.7)	1.9	10.4	30.5	10.6
Other financial data (USD millions actual)											
EBITDA	45.1	50.4	58.8	6.3	16.8	13.2	8.6	19.7	24.0	36.3	52.3
EBITDA margin	66.1%	66.7%	64.9%	38.3%	72.9%	54.5%	49.8%	66.1%	69.6%	57.0%	64.1%

Source: Consolidated IFRS Financial Statements

US\$m	2012	2013	2014	9-mth-14	9-mth-15
Consolidated cash flow statement data (USD millions)					
Net cash provided by operating activities	43.0	44.0	63.0	61.5	52.9
of w hich net w orking capital	(1.0)	(10.0)	(3.0)	7.2	(14.6)
Net cash used in investing activities	(1.0)	(46.0)	(10.0)	19.4	(10.0)
Net cash used in financing activities	(44.0)	37.0	(23.0)	(38.9)	(39.9)
of which net cash dividends paid / received	(21.0)	(3.7)	(13.4)	(13.0)	(23.0)

US\$m	2012	2013	2014	30.09.2015
Consolidated statement of financial position data (USD mill	lions)			
Cash and cash equivalents	12.5	20.0	46.4	29.6
Total current assets	35.8	57.2	128.2	102.5
Total assets	391.6	479.6	707.5	634.4
Total debt (including obligations under financing leases)	65.3	190.5	336.9	325.4
Net debt (including obligations under financing leases)	52.8	170.5	276.7	280.6
Total equity	253.2	207.9	240.2	191.8
of which retained earnings	145.4	145.3	146.2	49.2

Net Debt: Gross Debt-Cash & Cash Equivalents- Short-term investments

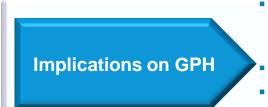


# Major Developments

	A major <b>funding boost</b> and <b>globally competitive corporate governance</b> practices before the <b>planned international listing</b> in 2016-18
Why EBRD?	<ul> <li>Speed up further growth of GPH in countries where the EBRD invests; in addition to that, EBRD's support in acquisition debt financing</li> </ul>
	<ul> <li>Further advance corporate governance of GPH, which is already at respectable levels</li> </ul>



- Share capital increase from TRY 66,253,100 to TRY 74,307,399
- EBRD acquired post-money, **primary 10.84% stake** in GPH at a consideration **of €53.4mn**; valuing **100% of the company** at **€493mn** equity value
- Main shareholder Global Investment Holdings will be diluted from 100% to 89%



**Major Coporate** 

**Governance Actions** 

To Be Put in Place

- c.US\$60mn cash injection into GPH:
  - will give the Company more ability and flexibility to grow faster, and materialize its acquisition plans
  - will reduce Net Debt/EBITDA to 3.0x from 3.8x, based on September 30, 2015 financials
- EBRD will nominate a member for the BoD of GPH, Mr Thomas Maier
- Implementation of the new corporate governance action plan, will be an important step further for GPH for the planned international offering
- Restructure the BoD
  - Strengthen the audit committee's functions, responsibilities and composition
  - Introduce yearly Board evaluation in line with best practices
  - Ensure that the company has a nomination and remuneration policy for board members

### Enhance disclosure

Adopt social, environmental, health & safety procedures

 Approve a cautious dividend policy, in line with bond covenants towards the planned int'l listing in one of the major markets

# Valletta Cruise Port Acquisition (VCP), Malta

GPH will control 55.60% of VCP, once all share transfers are completed

- GPH acquired an indirect 10.14% stake in VCP (Oct.19, 2015)
- Transfer of the remaining shares are subject to the ongoing legal and regulatory approvals

### VCP, Malta in a Snapshot...

- 65 year concession from 2002
- 2014 Pax of 0.5m, 2015E and 2016E Pax of 0.65m and 0.75m, respectively
- A potential medium-sized turnaround port candidate with already c.100k turnaround Pax
- Terminal services and duty-free / retail operations
- Generates over **US\$10mn revenues** and around **US\$5mn EBITDA** p.a.
- Malta has important upside potential in the cruise sector:
  - Unique position for both West-Med and East-Med itineraries
  - Malta's cruise market is expected to grow faster than the overall market in the medium term, with the potential addition of North-African destinations back to itineraries.







GPH has been awarded the Dubrovnik Gruz Port tender on 16.10.2015

- Partnership with Bouygues; GPH stake: 75%
- The closing is subject to a number of procedural conditions precedent, including the signing of the Concession Agreement

### Port of Dubrovnik, in a Snapshot...

- Existing port with around **1m Pax** annually, and a key destination in the Adriatic Sea; **a Marquee port** located c.3km away from the Old Town, which is a **UNESCO Heritage Site**
- Tender for 40-year concession to operate cruise port against building a new terminal, shopping complex (15,000m<sup>2</sup> leasable area), multi-storey parking lot, and a bus terminal
- The Gruz Port is the 3<sup>rd</sup> largest in the Mediterranean, 10<sup>th</sup> largest in the world in cruise transit passengers
- Relatively underdeveloped retail market, representing an upside potential in the retail business
- Construction period: 2016-2018 year-end
- Construction cost: c.€60mn (up to 70% of investment works is planned to be financed through a consortium of development and commercial banks
- The Gruz Port is estimated to generate c.€10mn EBITDA by 2018







### All in all... Global Cruise in a Snapshot post Malta and Dubrovnik acquisitions...

	2015 Pro-forma <sup>1</sup>
Total Passengers	c.5mn
Mediterranean Market Share	c.19%

### Estimated Incremental Impact of 2015 Acquisitions on:

Cruise Revenue <sup>2</sup>	c.30%
Cruise EBITDA <sup>2</sup>	c.25%

<sup>1</sup> For full year 2015 effect of Malta abd Dubrovnik acquisitions

<sup>2</sup> Malta effect is computed on proforma basis, based on expected 2015 year-end Malta results. Dubrovnik effect is computed according to the expected passenger number for 2015 times per passenger fee in the concession agreement, which is currenty under negotiations and contract obligations

# Thanks to all our stakeholders and partners...



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